

# New life for a long-term program

A major private healthcare group needed to revitalise its long-running recognition and reward program. A simplified structure and back-to-basics approach reconnected employees to company values and revived the spirit of recognition.

### The challenge

Achievement Awards Group was asked to step in to revive the long-running program, but the client asked to retain the existing branding. The great challenge was to foster excitement and buy-in without actually launching a new program.

The program goals were to encourage employees to live the organisation's values, and to recognise employees for improved customer satisfaction scores.

#### Our involvement

Achievement Awards Group conducted research to determine which program service areas needed revival. Program mechanisms were greatly simplified, and a back-to-basics approach was introduced – driving a renewed focus on value-aligned behaviour.

Program "ambassadors" were appointed on the ground to drive awareness and enthusiasm, and regular communications were sent to participants with news, success stories and updates.

The program comprised:

- Recognition cheques for on-the-spot recognition of values-aligned behaviours;
- Quarterly recognition rewards for achieving customer satisfaction targets at site level;
- A points-based reward system redeemable for awards from the Online Catalogue of Awards or via an AwardsCard<sup>™</sup>, which successful participants could use to shop at most retail outlets;
- A quarterly Sweepstakes competition, where successful recipients of recognition could earn additional AwardPoints<sup>™</sup> (program reward currency) in a lucky draw;
- Frequent communication with staff and management via print, digital, cellphone and Program Ambassadors.

#### Results

- Within a year, recognition became a prominent feature in daily operations.
- 84% of eligible participants received recognition for values-aligned behaviours within the first year.
- 40 000 recognition rewards were paid out to employees at sites that met their customer satisfaction targets over the year.
- Participants engaged with the program website regularly, via PCs and cellphones.
- In just one month, almost
  16 000 AwardsCard™
  transactions were recorded
  (successful participants spent over R1.4m across some 20 retail sectors), with over 111 200
  AwardsCard™ transactions recorded over the year.

#### Vital statistics

Product category: Recognition & Reward Program



Number of participants: 10 000 - 20 000

## The Science and Art of Business and People Performance

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